

	2021-22 Proposed Budget	2020-21 Revised Budget	2020-21 Projected Actual	2019-20 Audited Actual	NOTES
REVENUE:					
RENTAL INCOME					
3001 Market rental income	\$ 4,157,820	\$ 4,157,820	\$ 3,838,752	\$ 4,052,342	
3001A Market Vacancies	\$ (45,000)	\$ (70,000)	\$ (50,000)	\$ (50,015)	
Net Market Revenue	\$ 4,112,820	\$ 4,087,820	\$ 3,788,752	\$ 4,002,327	
3006 Market Rent RGI Units	\$ 4,326,068	\$ 4,366,068	\$ 4,551,273	\$ 4,243,001	
Less RGI Subsidy allocated	\$ (2,820,444)	\$ (2,820,444)	\$ (2,820,444)	\$ (2,740,856)	
RGI Revenue from Members	\$ 1,505,624	\$ 1,545,624	\$ 1,730,829	\$ 1,502,144	
3007 CITY RGI SUBSIDY	\$ 2,386,464	\$ 2,386,464	\$ 2,340,417	\$ 2,358,477	
3002 Commercial rent	\$ 43,000	\$ 43,000	\$ 38,785	\$ 47,788	
TOTAL HOUSING\COMMERCIAL REVE	\$ 8,047,908	\$ 8,062,908	\$ 7,898,783	\$ 7,910,736	
3003 Member\tenant parking	\$ 173,153	\$ 164,040	\$ 169,223	\$ 157,719	
3101 Non-resident parking	\$ 255,824	\$ 180,824	\$ 218,717	\$ 258,611	
3111 Commercial Parking (Wood St/484/	\$ 330,000	\$ 250,000	\$ 231,301	\$ 341,553	
3102 Laundry revenue	\$ 110,000	\$ 110,000	\$ 82,538	\$ 88,498	
3105 Application fees & other	\$ 5,000	\$ 5,000	\$ 1,550	\$ 12,185	
SHRRP Amortization	\$ -	\$ -	\$ -	\$ 249,302	
SHRRP Revenue					
TOTAL OTHER INCOME	\$ 873,977	\$ 709,864	\$ 703,329	\$ 1,107,869	
3103 Investment interest	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,038	
3104 Mortgage & prop tax subsidies	\$ 2,091,240	\$ 2,011,901	\$ 2,091,240	\$ 2,106,846	
3109 Surplus Sharing	\$ -	\$ -	\$ -	\$ 10,745	
	\$ 2,091,240	\$ 2,011,901	\$ 2,091,240	\$ 2,117,591	
TOTAL REVENUE	\$ 11,021,125	\$ 10,792,673	\$ 10,701,352	\$ 11,144,233	
EXPENSES					
Salaries: Maintenance	\$ 698,975	\$ 594,315	\$ 556,530	\$ 563,612	
Temporary help: Main.	\$ -	\$ -	\$ -	\$ 57,226	
Employee benefits: Main.	\$ 76,000	\$ 89,956	\$ 90,039	\$ 80,137	
Employee benefits: Security	\$ 57,396	\$ 28,396	\$ 34,965	\$ 47,811	
Security Contract	\$ 20,000	\$ 60,000	\$ 81,945	\$ 102,106	
Security personnel	\$ 403,669	\$ 383,605	\$ 296,191	\$ 337,064	
TOTAL MAINTENANCE/SECURITY LAB	\$ 1,256,039	\$ 1,156,272	\$ 1,059,670	\$ 1,187,955	
MAINTENANCE & SUPPLIES					
4101 Roofing	\$ 5,000	\$ 5,000	\$ 5,737	\$ 361	
TOTAL ROOFING EXPENSE	\$ 5,000	\$ 5,000	\$ 5,737	\$ 361	
4201 Door/lock common area	\$ 3,000	\$ 3,000	\$ 6,219	\$ 6,973	
4202 Tile & floor repair	\$ 35,000	\$ 35,000	\$ 33,694	\$ 37,770	
4203 Pest control	\$ 60,000	\$ 60,000	\$ 51,321	\$ 65,801	

	2021-22 Proposed	2020-21 Revised	2020-21 Projected	2019-20 Audited	NOTES
	Budget	Budget	Actual	Actual	
4204 Windows & screens c/a	\$ 2,000	\$ 2,000	\$ 1,500	\$ 5,261	
4224 Window & screens ensuite	\$ 2,000	\$ 2,000	\$ 2,346	\$ -	
4205 Carpet/mat maintenance	\$ 5,000	\$ 5,000	\$ 9,198	\$ 413	
4207 Cleaning supplies	\$ 20,000	\$ 20,000	\$ 36,636	\$ 15,668	
4209 Hardware	\$ 30,000	\$ 30,000	\$ 23,370	\$ 36,147	
4210 Floor refinishing	\$ 50,000	\$ 50,000	\$ 30,514	\$ 47,702	
4214 Door/lock ensuite	\$ 3,000	\$ 3,000	\$ 7,152	\$ -	
4216 Heating pumps	\$ 10,000	\$ 10,000	\$ 10,000	\$ 3,190	
4217 Uniforms	\$ 20,000	\$ 20,000	\$ 14,303	\$ 19,067	
4218 Building general	\$ 95,000	\$ 95,000	\$ 56,244	\$ 80,239	
4222 Power wash Garage	\$ 25,000	\$ 5,000	\$ 26,463	\$ -	
TOTAL BUILDING GENERAL EXPENSE	\$ 360,000	\$ 340,000	\$ 308,959	\$ 318,231	
4301 Caulking & insulation	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	
TOTAL ENERGY CONV. EXPENSE	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	
4401 Elevator repairs	\$ 8,000	\$ 8,000	\$ 5,622	\$ 1,692	
4402 Elevator contract	\$ 45,000	\$ 45,000	\$ 44,946	\$ 44,687	
4403 Elevator license \ fees	\$ 2,500	\$ 2,500	\$ 4,244	\$ 5,736	
TOTAL ELEVATOR EXPENSE	\$ 55,500	\$ 55,500	\$ 54,812	\$ 52,115	
4501 Electrical repairs	\$ 16,000	\$ 16,000	\$ 19,708	\$ 17,945	
4502 Electrical supplies	\$ 10,500	\$ 10,500	\$ 10,436	\$ 8,495	
TOTAL ELECTRICAL SYS. EXPENSE	\$ 26,500	\$ 26,500	\$ 30,144	\$ 26,440	
4602 Boilers\repairs	\$ 20,000	\$ 20,000	\$ 20,760	\$ 34,433	
4603 Garage and gate repairs	\$ 10,000	\$ 10,000	\$ 5,983	\$ 8,948	
4604 Stove repairs	\$ 2,000	\$ 2,000	\$ 2,000	\$ 219	
4605 Fridge repairs	\$ 2,000	\$ 2,000	\$ 2,277	\$ 1,164	
4606 Small equip. purchase	\$ 10,000	\$ 10,000	\$ 6,000	\$ 4,801	
4609 Fan repairs	\$ 10,000	\$ 10,000	\$ 4,244	\$ 2,911	
TOTAL EQUIPMENT EXPENSE	\$ 54,000	\$ 54,000	\$ 41,264	\$ 52,476	
4701 Landscaping supplies	\$ 5,000	\$ 5,000	\$ -	\$ -	
4702 Landscaping contract	\$ 47,000	\$ 47,000	\$ 57,553	\$ 50,658	
4703 Snow removal, Ice Melter	\$ 26,000	\$ 26,000	\$ 26,000	\$ 20,165	
4705 Vehicle expense	\$ 4,000	\$ 4,000	\$ 4,000	\$ 2,632	
TOTAL GROUNDS EXPENSE	\$ 82,000	\$ 82,000	\$ 87,553	\$ 73,455	
4801 Water treatment	\$ 10,000	\$ 10,000	\$ 10,634	\$ 7,775	
4802 Heating repairs c/a	\$ 25,000	\$ 25,000	\$ 19,041	\$ 59,564	
4803 Heating repairs ensuite	\$ 25,000	\$ 25,000	\$ 10,729	\$ 2,948	
4804 Water pumps	\$ 5,000	\$ 5,000	\$ 5,000	\$ 11,587	
4805 Plumbing repairs ensuite	\$ 25,000	\$ 25,000	\$ 27,377	\$ 43,118	
4806 Plumbing repairs c/a	\$ 25,000	\$ 25,000	\$ 24,306	\$ 39,111	
4807 Bathtub refinishing	\$ 20,000	\$ 20,000	\$ 9,410	\$ 26,193	
4808 Heating & plumbing emerg.	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	
4809 Booster pumps	\$ 5,000	\$ 5,000	\$ 5,000	\$ 924	
4811 LeacShield Contract	\$ 31,576	\$ 31,576	\$ 31,575	\$ 27,937	
TOTAL HEATING\PLUMBING EXPENSE	\$ 176,576	\$ 176,576	\$ 148,071	\$ 219,158	

	2021-22 Proposed Budget	2020-21 Revised Budget	2020-21 Projected Actual	2019-20 Audited Actual	NOTES
4902 Painting contract	\$ 73,000	\$ 73,000	\$ 80,383	\$ 91,086	
TOTAL PAINTING EXPENSE	\$ 73,000	\$ 73,000	\$ 80,383	\$ 91,086	
5001 Refuse removal	\$ 3,000	\$ 3,000	\$ 2,478	\$ -	
5002 Compactor repairs	\$ 10,000	\$ 10,000	\$ 5,356	\$ 3,755	
TOTAL WASTE REMOVAL EXPENSE	\$ 13,000	\$ 13,000	\$ 7,834	\$ 3,755	
5101 Life safety systems	\$ 60,000	\$ 60,000	\$ 63,073	\$ 108,957	
Camera and fob systems	\$ 65,688				
TOTAL LIFE SAFETY EXPENSE	\$ 125,688	\$ 60,000	\$ 63,073	\$ 108,957	
5303 Signage	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,369	
TOTAL SIGNAGE EXPENSE	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,369	
TOTAL MAINTENANCE & SUPPLIES	\$ 975,264	\$ 889,576	\$ 831,829	\$ 949,403	
5401 Electricity	\$ 204,286	\$ 235,000	\$ 235,845	\$ 216,588	
5501 Fuel	\$ 379,609	\$ 402,000	\$ 401,678	\$ 345,112	
5601 Water & sewage	\$ 545,954	\$ 530,000	\$ 530,115	\$ 476,349	
5650 Garbage collection fees	\$ 90,649	\$ 88,000	\$ 87,100	\$ 67,465	
TOTAL UTILITIES	\$ 1,220,496	\$ 1,255,000	\$ 1,254,737	\$ 1,105,513	
5801 Municipal taxes	\$ 1,004,339	\$ 925,000	\$ 1,004,339	\$ 972,980	
TOTAL MUNICIPAL TAXES	\$ 1,004,339	\$ 925,000	\$ 1,004,339	\$ 972,980	
5901 Insurance	\$ 170,955	\$ 161,400	\$ 160,515	\$ 159,293	
TOTAL INSURANCE	\$ 170,955	\$ 161,400	\$ 160,515	\$ 159,293	
6002 Bad debt allowance	\$ 15,000	\$ 15,000	\$ 16,250	\$ 44,688	
TOTAL BAD DEBT ALLOWANCE	\$ 15,000	\$ 15,000	\$ 16,250	\$ 44,688	
6101 Co-op Sector fees\meetings	\$ 28,000	\$ 28,000	\$ 28,873	\$ 27,936	
6201 Salaries	\$ 405,537	\$ 373,000	\$ 362,572	\$ 161,894	
6401 Employee benefits	\$ 49,000	\$ 40,000	\$ 41,822	\$ 22,595	
6801 Management fees	\$ -	\$ 44,152	\$ 12,152	\$ 318,311	
TOTAL ADMINISTRATION EXPENSE	\$ 482,537	\$ 485,152	\$ 445,419	\$ 530,736	
6501 Telephone & fax	\$ 36,000	\$ 36,000	\$ 44,742	\$ 40,961	
6502 Advertising	\$ 2,500	\$ 2,500	\$ 3,059	\$ 1,679	
6503 Courier\postage	\$ 1,300	\$ 1,300	\$ 444	\$ 346	
TOTAL TRANS & COMM. EXPENSE	\$ 39,800	\$ 39,800	\$ 48,245	\$ 42,986	
6601 Legal Fees	\$ 75,000	\$ 75,000	\$ 49,561	\$ 76,010	
6602 Credit reports expense	\$ 3,000	\$ 3,000	\$ 310	\$ 1,189	
6603 Consulting fees	\$ 60,500	\$ 60,500	\$ 37,085	\$ 5,316	
6604 Bank charges\interest	\$ 5,000	\$ 5,000	\$ 4,301	\$ 5,740	
TOTAL MATERIAL & SERVICES	\$ 143,500	\$ 143,500	\$ 91,257	\$ 88,255	
6701 Office supplies	\$ 15,000	\$ 15,000	\$ 15,915	\$ 20,935	

	2021-22 Proposed Budget	2020-21 Revised Budget	2020-21 Projected Actual	2019-20 Audited Actual	NOTES
6702 Staff pagers\radios	\$ 600	\$ 600	\$ -	\$ -	
6703 Copying	\$ 18,600	\$ 18,600	\$ 18,427	\$ 23,270	
6140 office equipment/Software Purchas	\$ 30,000	\$ 30,000	\$ 30,000	\$ 69,505	
6141 IT Support	\$ 12,000	\$ 12,000	\$ 12,501	\$ 10,258	
TOTAL SUPPLIES	\$ 76,200	\$ 76,200	\$ 76,843	\$ 123,967	
6901 Audit	\$ 23,000	\$ 23,000	\$ 21,433	\$ 19,315	
TOTAL AUDIT EXPENSE	\$ 23,000	\$ 23,000	\$ 21,433	\$ 19,315	
7001 Board of Directors	\$ 500	\$ 500	\$ 500	\$ 9,274	
7004 Maintenance Committee	\$ -	\$ -	\$ -	\$ (1,847)	
7005 Community development	\$ 1,500	\$ 1,500	\$ 118	\$ 3,159	
7006 Member selection / Welcome	\$ 750	\$ 750	\$ -	\$ 373	
7009 Landscape Project	\$ 7,000	\$ 7,000	\$ 3,455	\$ 7,701	
7010 Newsletter / Link	\$ 500	\$ 500	\$ 45	\$ 4,852	
7011 Finance	\$ -	\$ -	\$ -	\$ 206	
7012 Education \training develop\confere	\$ 3,500	\$ 3,500	\$ -	\$ 3,039	
7015 Archive	\$ -	\$ -	\$ -	\$ -	
7017 Aging in place Committee	\$ 1,500	\$ 1,500	\$ 500	\$ 1,571	
7018 Seasonal Light Committee	\$ -	\$ -	\$ -	\$ 453	
7019 Library Project	\$ -	\$ -	\$ -	\$ -	
7020 Christmas Drop in	\$ 800	\$ 800	\$ -	\$ 1,013	
TOTAL BOARD\COMMITTEE EXPENSE	\$ 16,050	\$ 16,050	\$ 4,618	\$ 29,794	
8001 Capital reserve	\$ 595,865	\$ 499,281	\$ 599,281	\$ 585,407	
TOTAL CAPITAL RESERVE	\$ 595,865	\$ 499,281	\$ 599,281	\$ 585,407	
TOTAL OPERATING EXPENSES	\$ 6,019,046	\$ 5,685,231	\$ 5,614,438	\$ 5,840,293	
9901 Mortgage interest	\$ 842,408	\$ 842,408	\$ 997,141	\$ 985,347	
9902 Mortgage principal	\$ 4,040,214	\$ 4,040,214	\$ 3,885,481	\$ 3,903,997	
9903 Amortization SHRRP assets				\$ 251,083	
Amortization & Interest on Capital assets	\$ 121,148	\$ 121,148	\$ 121,148	\$ 133,664	
TOTAL AMORTIZATION	\$ 5,003,770	\$ 5,003,770	\$ 5,003,770	\$ 5,274,091	
TOTAL NON-OPERATING EXPENSES	\$ 5,003,770	\$ 5,003,770	\$ 5,003,770	\$ 5,274,091	
TOTAL EXPENSES	\$ 11,022,816	\$ 10,689,001	\$ 10,618,208	\$ 11,114,383	
NET SHELTER INCOME	\$ (1,691)	\$ 103,672	\$ 83,143	\$ 29,849	
BALCONY PROJECT ASSESMENT					
9920 Members contribution (NS)	\$ 150,360	\$ 84,360	\$ 75,924	\$ 82,770	
9930 Less: loan interest	\$ 40,078	\$ 40,078	\$ 40,779	\$ 35,208	
9931 Less: loan principal	\$ 131,348	\$ 131,348	\$ 129,934	\$ 136,218	
NET BALCONY AMORTIZATION	\$ (21,066)	\$ (87,066)	\$ (94,788)	\$ (88,657)	
NON-SHELTER ACTIVITY (BULK TV)					
9970 Bulk TV charge	\$ 312,541	\$ 300,528	\$ 302,521	\$ 289,339	

	2021-22 Proposed	2020-21 Revised	2020-21 Projected	2019-20 Audited	NOTES
	Budget	Budget	Actual	Actual	
9971 Member contribution	\$ 319,200	\$ 302,940	\$ 303,736	\$ 292,355	
NET NON SHELTER (BULK TV)	\$ (6,659)	\$ (2,412)	\$ (1,216)	\$ (3,016)	
NON-SHELTER ACTIVITY (SSF)					
9950 Member non-shelter income	\$ 36,960	\$ 36,960	\$ 36,961	\$ 36,530	
9961 Principal- sec support	\$ 20,183	\$ 20,183	\$ 20,301	\$ -	
9962 Interest - sec support	\$ 524	\$ 524	\$ 456	\$ -	
NON SHELTER BEFORE RESERVE	\$ 16,253	\$ 16,253	\$ 16,204	\$ 36,530	
9969 Allocation to reserve					
NET NON SHELTER	\$ 1,846	\$ (68,401)	\$ (77,368)	\$ (49,111)	
SURPLUS \ (LOSS)	\$ 155	\$ 35,271	\$ 5,775	\$ (19,261)	